BATU KAWAN BERHAD

196501000504 (6292-U)
(Incorporated in Malaysia)

Interim Financial Report
for the Third Quarter ended 30 June 2026

Directors are pleased to announce the unaudited financial results of the Group for the third quarter ended 30 June 2026.

Condensed Consolidated Statement of Profit or Loss
For the Third Quarter ended 30 June 2026

(The figures have not been audited.)

	Individual Quarter			Cumulative Quarter		
	3 months ended 30 June			9 months ended 30 June		
	2026	**2025**	**+/(-)**	**2026**	**2025**	**+/(-)**
	RM'000	**RM'000**	**%**	**RM'000**	**RM'000**	**%**
Revenue	7,243,365	6,608,905	9.6	20,471,343	19,242,179	6.4
Operating expenses	(6,478,552)	(6,018,812)	7.6	(18,823,986)	(17,811,444)	5.7
Other operating income	37,913	81,947	(53.7)	430,245	287,201	49.8
Net (impairment losses)/reversal of impairment on financial assets	(8,125)	2,293	N/M	(10,875)	(27)	N/M
Operating profit	**794,601**	**674,333**	17.8	**2,066,727**	**1,717,909**	20.3
Finance costs	(120,382)	(129,368)	(6.9)	(360,660)	(384,901)	(6.3)
Share of results of associates	(162,080)	1,245	N/M	(157,781)	(51,038)	*
Share of results of joint ventures	4,326	(1,613)	N/M	1,359	4,371	(68.9)
Profit before impairment loss on investment in an associate and taxation	516,465	544,597	(5.2)	1,549,645	1,286,341	20.5
Impairment loss on investment in an associate	(1,621,250)	-	N/A	(1,621,250)	-	N/A
(Loss)/Profit before taxation	**(1,104,785)**	**544,597**	N/M	**(71,605)**	**1,286,341**	N/M
Taxation	(189,539)	(144,274)	31.4	(458,930)	(415,624)	10.4
NET (LOSS)/PROFIT FOR THE PERIOD	**(1,294,324)**	**400,323**	N/M	**(530,535)**	**870,717**	N/M
(Loss)/Profit attributable to:						
Equity holders of the Company	(653,167)	182,924	N/M	(306,042)	398,407	N/M
Non-controlling interests	(641,157)	217,399	N/M	(224,493)	472,310	N/M
	(1,294,324)	400,323	N/M	(530,535)	870,717	N/M
(Loss)/Earnings per share for profit attributable to equity holders of the Company (sen)						
Basic	(168.4)	46.9		(78.9)	102.2	
Diluted	N/A	N/A		N/A	N/A	

* More than 100%

N/M - Not meaningful

N/A - Not applicable

The Condensed Consolidated Statement of Profit or Loss should be read in conjunction with the Annual Report for the year ended 30 September 2025.

Condensed Consolidated Statement of Other Comprehensive Income
For the Third Quarter ended 30 June 2026

(The figures have not been audited.)

	Individual Quarter		Cumulative Quarter	
	3 months ended 30 June		9 months ended 30 June	
	2026 RM'000	2025 RM'000	2026 RM'000	2025 RM'000
Net (loss)/profit for the period	**(1,294,324)**	**400,323**	**(530,535)**	**870,717**
Other comprehensive (loss)/income that will be reclassified subsequently to profit or loss				
Currency translation differences	(166,477)	(138,951)	(678,701)	16,357
Share of other comprehensive income in associates	30,004	160	29,366	20,785
	(136,473)	(138,791)	(649,335)	37,142
Other comprehensive income/(loss) that will not be reclassified subsequently to profit or loss				
Net change in fair value of equity instrument	550	89,165	66,804	132,259
Share of other comprehensive income/(loss) in associates	17,187	(84)	17,187	(10,965)
	17,737	89,081	83,991	121,294
Total other comprehensive (loss)/income for the period	**(118,736)**	**(49,710)**	**(565,344)**	**158,436**
TOTAL COMPREHENSIVE (LOSS)/INCOME FOR THE PERIOD	**(1,413,060)**	**350,613**	**(1,095,879)**	**1,029,153**
Total comprehensive (loss)/income attributable to:				
Equity holders of the Company	(694,321)	164,817	(552,190)	482,370
Non-controlling interests	(718,739)	185,796	(543,689)	546,783
	(1,413,060)	350,613	(1,095,879)	1,029,153

The Condensed Consolidated Statement of Other Comprehensive Income should be read in conjunction with the Annual Report for the year ended 30 September 2025.

Condensed Consolidated Statement of Financial Position
As at 30 June 2026

(The figures have not been audited.)

	At 30 June 2026 RM'000	At 30 September 2025 RM'000
ASSETS		
Non-current assets		
Property, plant & equipment	12,259,744	13,207,145
Right-of-use assets	1,444,140	1,460,400
Investment properties	185,843	121,480
Inventories	2,029,699	2,084,069
Goodwill on consolidation	358,774	456,400
Intangible assets	42,001	50,802
Investments in associates	1,311,627	2,144,568
Investments in joint ventures	297,402	271,356
Other investments	618,751	1,227,317
Other receivables	281,912	337,258
Deferred tax assets	490,736	505,758
Derivative financial assets	305	589
	19,320,934	21,867,142
Current assets		
Inventories	4,773,569	4,202,390
Biological assets	230,709	241,502
Trade and other receivables	4,836,203	3,740,588
Contract assets	12,609	43,035
Tax recoverable	65,466	110,426
Derivative financial assets	46,388	45,711
Short term funds	12,800	116,028
Cash and cash equivalents	2,760,813	2,749,508
	12,738,557	11,249,188
Assets classified as held for sales	896,102	68
	13,634,659	11,249,256
TOTAL ASSETS	**32,955,593**	**33,116,398**

The Condensed Consolidated Statement of Financial Position should be read in conjunction with the Annual Report for the year ended 30 September 2025.

Condensed Consolidated Statement of Financial Position
As at 30 June 2026

(The figures have not been audited.)

	At 30 June 2026 RM'000	At 30 September 2025 RM'000
EQUITY AND LIABILITIES		
Current liabilities		
Trade and other payables	2,701,643	2,182,201
Contract liabilities	225,967	203,377
Deferred income	8,346	8,349
Lease liabilities	17,840	19,800
Borrowings	5,982,277	5,249,265
Tax payable	148,598	132,021
Derivative financial liabilities	112,350	30,406
Dividend payable	192,440	-
	9,389,461	7,825,419
Liabilities classified as held for sales	238,854	-
	9,628,315	7,825,419
Net current assets	**4,006,344**	**3,423,837**
Non-current liabilities		
Deferred tax liabilities	1,019,784	1,111,212
Lease liabilities	423,319	342,161
Deferred income	58,340	64,646
Provision for retirement benefits	541,020	577,975
Borrowings	6,936,584	6,953,638
	8,979,047	9,049,632
Total liabilities	**18,607,362**	**16,875,051**
Net assets	**14,348,231**	**16,241,347**
Equity attributable to owners of the Company		
Share capital	507,587	507,587
Reserves	6,427,706	7,264,507
	6,935,293	7,772,094
Less: Cost of treasury shares	(232,257)	(202,737)
Total equity attributable to equity holders of the Company	6,703,036	7,569,357
Non-controlling interests	7,645,195	8,671,990
Total equity	**14,348,231**	**16,241,347**
TOTAL EQUITY AND LIABILITIES	**32,955,593**	**33,116,398**
Net assets per share attributable to equity holders of the Company (RM)	17.31	19.47

The Condensed Consolidated Statement of Financial Position should be read in conjunction with the Annual Report for the year ended 30 September 2025.

Condensed Consolidated Statement of Changes in Equity
For the Third Quarter ended 30 June 2026

(The figures have not been audited.)

	← Attributable to equity holders of the Company →								
	Share capital	**Treasury shares**	**Capital reserve**	**Exchange fluctuation reserve**	**Fair value reserve**	**Retained earnings**	**Total**	**Non-controlling interests**	**Total equity**
	RM'000	**RM'000**	**RM'000**	**RM'000**	**RM'000**	**RM'000**	**RM'000**	**RM'000**	**RM'000**
At 1 October 2025	507,587	(202,737)	937,451	(218,303)	771,754	5,773,605	7,569,357	8,671,990	16,241,347
Net change in fair value of equity instruments	-	-	-	-	32,205	-	32,205	34,599	66,804
Realisation of fair value of equity instruments	-	-	-	-	(4)	4	-	-	-
Transfer of reserves	-	-	2,112	-	-	(2,112)	-	-	-
Share of comprehensive income in associates	-	-	-	14,207	-	17,187	31,394	15,159	46,553
Currency translation differences	-	-	(3,775)	(305,972)	-	-	(309,747)	(368,954)	(678,701)
Total other comprehensive (loss)/income for the period	-	-	(1,663)	(291,765)	32,201	15,079	(246,148)	(319,196)	(565,344)
Loss for the period	-	-	-	-	-	(306,042)	(306,042)	(224,493)	(530,535)
Total comprehensive (loss)/income for the period	-	-	(1,663)	(291,765)	32,201	(290,963)	(552,190)	(543,689)	(1,095,879)
Transactions with owners:									
Issuance of shares to non-controlling interests	-	-	-	-	-	-	-	19,669	19,669
Effect of changes in shareholdings in subsidiaries	-	-	-	(2,698)	-	(10,507)	(13,205)	(35,261)	(48,466)
Shares buy back	-	(29,520)	-	-	-	-	(29,520)	-	(29,520)
Dividend paid - FY2025 final	-	-	-	-	-	(193,941)	(193,941)	-	(193,941)
Dividend payable - FY2026 interim	-	-	-	-	-	(77,465)	(77,465)	-	(77,465)
Dividends payable to non-controlling interests	-	-	-	-	-	-	-	(114,975)	(114,975)
Dividends paid to non-controlling interests	-	-	-	-	-	-	-	(352,539)	(352,539)
	-	(29,520)	-	(2,698)	-	(281,913)	(314,131)	(483,106)	(797,237)
At 30 June 2026	507,587	(232,257)	935,788	(512,766)	803,955	5,200,729	6,703,036	7,645,195	14,348,231

The Condensed Consolidated Statement of Changes in Equity should be read in conjunction with the Annual Report for the year ended 30 September 2025.

Condensed Consolidated Statement of Changes in Equity
For the Third Quarter ended 30 June 2026

(Continued.)

(The figures have not been audited.)

	← Attributable to equity holders of the Company →								
	Share capital	Treasury shares	Capital reserve	Exchange fluctuation reserve	Fair value reserve	Retained earnings	Total	Non-controlling interests	Total equity
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
At 1 October 2024	507,587	(136,919)	932,322	(143,919)	632,839	5,582,844	7,374,754	8,503,620	15,878,374
Net change in fair value of equity instruments	-	-	-	-	63,545	-	63,545	68,714	132,259
Realisation of fair value of equity instruments	-	-	-	-	(11)	11	-	-	-
Transfer of reserves	-	-	3,276	-	-	(3,276)	-	-	-
Share of comprehensive income/(loss) in associates	-	-	-	10,024	-	(5,288)	4,736	5,084	9,820
Currency translation differences	-	-	(247)	15,929	-	-	15,682	675	16,357
Total other comprehensive income/(loss) for the period	-	-	3,029	25,953	63,534	(8,553)	83,963	74,473	158,436
Profit for the period	-	-	-	-	-	398,407	398,407	472,310	870,717
Total comprehensive income for the period	-	-	3,029	25,953	63,534	389,854	482,370	546,783	1,029,153
Transactions with owners:									
Issuance of shares to non-controlling interests	-	-	-	-	-	-	-	2,942	2,942
Effect of changes in shareholdings in subsidiaries	-	-	3,789	48	2,035	(29,043)	(23,171)	1,439	(21,732)
Shares buy back	-	(59,103)	-	-	-	-	(59,103)	-	(59,103)
Employees' share grant scheme	-	-	-	-	-	-	-	809	809
Dividend paid - FY2024 final	-	-	-	-	-	(155,926)	(155,926)	-	(155,926)
Dividend payable - FY2025 interim	-	-	-	-	-	(77,833)	(77,833)	-	(77,833)
Dividends payable to non-controlling interests	-	-	-	-	-	-	-	(115,309)	(115,309)
Dividends paid to non-controlling interests	-	-	-	-	-	-	-	(225,719)	(225,719)
	-	(59,103)	3,789	48	2,035	(262,802)	(316,033)	(335,838)	(651,871)
At 30 June 2025	507,587	(196,022)	939,140	(117,918)	698,408	5,709,896	7,541,091	8,714,565	16,255,656

The Condensed Consolidated Statement of Changes in Equity should be read in conjunction with the Annual Report for the year ended 30 September 2025.

Condensed Consolidated Statement of Cash Flows
As at 30 June 2026

(The figures have not been audited.)

	9 months ended 30 June	
	2026	2025
	RM'000	RM'000
Cash flows from operating activities		
(Loss)/Profit before taxation	(71,605)	1,286,341
Adjustments for:		
Non-cash items	2,523,971	973,488
Non-operating items	289,252	270,216
Operating cash flows before changes in working capital	2,741,618	2,530,045
Changes in working capital		
Net change in current assets	(1,879,154)	(1,127,024)
Net change in current liabilities	637,168	136,843
Cash flows generated from operations	1,499,632	1,539,864
Interest received	8,165	9,265
Interest paid	(294,434)	(310,542)
Tax paid	(407,608)	(276,868)
Retirement benefits paid	(35,274)	(67,028)
Net cash flows generated from operating activities	**770,481**	**894,691**
Cash flows from investing activities		
Purchase of property, plant and equipment	(650,531)	(765,522)
Purchase of right-of-use assets	(1,424)	(4,008)
Property development expenditure	(95,695)	(5,707)
Purchase of shares in subsidiaries, net of cash	989	260
Purchase of shares in associates	(800)	(800)
Purchase of shares in joint ventures	(11,337)	(8,210)
Development of investment property	(71,231)	(37,716)
Purchase of other investments	(378,287)	-
Purchase of intangible assets	(4,138)	(1,226)
Proceeds from disposal of property, plant and equipment	13,617	5,457
Compensation from government on land acquired	600	3,570
Proceed from disposal of land	207,484	-
Proceeds from disposal of ROU assets	-	51
Proceeds from disposal of other investments	164	153
Capital distribution from an investment	3,744	-
Repayment from plasma receivables	28,238	24,284
Advances to associates	(100,545)	(9,240)
(Advances to)/Repayment from joint ventures	(17,983)	8,708
Repayment from/(Advances to) investee companies	13,026	(7,699)
Net withdrawal/(Placement) of short term funds	106,247	(33,301)
(Increase)/Decrease in other receivables	(2,069)	-
Dividends received	53,591	59,330
Interest received	41,147	42,242
Net cash flows used in investing activities	**(865,193)**	**(729,374)**

The Condensed Consolidated Statement of Cash Flows should be read in conjunction with the Annual Report for the year ended 30 September 2025.

Condensed Consolidated Statement of Cash Flows
As at 30 June 2026

(The figures have not been audited.)

	9 months ended 30 June	
	2026	**2025**
	RM'000	**RM'000**
Cash flows from financing activities		
Drawdown of term loans	24,988	88,793
Repayment of Islamic Medium Term Notes	(500,000)	-
Repayment of term loans	(35,399)	(382,741)
Lease payments	(25,751)	(27,581)
Net drawdown of short term borrowings	1,361,100	1,179,938
Dividends paid to shareholders of the Company	(193,941)	(155,926)
Dividends paid to non-controlling interests	(352,539)	(225,719)
Shares buy back	(29,520)	(59,103)
Purchase of shares from non-controlling interests	(48,466)	(21,732)
Issuance of shares to non-controlling interests	19,669	2,942
Net cash flows generated from financing activities	**220,141**	**398,871**
Net increase in cash and cash equivalents	125,429	564,188
Effects of exchange rate changes	(35,064)	(56,337)
Cash and cash equivalents at beginning of year	2,702,924	2,783,163
Cash and cash equivalents at end of year	**2,793,289**	**3,291,014**
Cash and cash equivalents at 30 June is represented by:		
Deposits with licensed banks	593,486	297,152
Money market funds	908,524	1,647,816
Cash and bank balances	1,258,803	1,368,199
Cash included in assets held for sale	114,115	-
Bank overdrafts	(81,639)	(22,153)
	2,793,289	**3,291,014**

The Condensed Consolidated Statement of Cash Flows should be read in conjunction with the Annual Report for the year ended 30 September 2025.

Notes to Interim Financial Report

A. Explanatory Notes as required by Malaysian Financial Reporting Standard ("MFRS") 134

A1. Statement of compliance

The interim financial report is unaudited and has been prepared in compliance with Malaysian Financial Reporting Standard ("MFRS") 134 *Interim Financial Reporting*, issued by the Malaysian Accounting Standards Board and paragraph 9.22 of the Bursa Malaysia Securities Berhad's ("Bursa Securities") Main Market Listing Requirements.

A2. Accounting policies

The Interim Financial Report should be read in conjunction with the audited financial statements of the Group for the financial year ended 30 September 2025. The accounting policies and methods of computation adopted by the Group in this interim financial report are consistent with those adopted in the audited financial statements for the year ended 30 September 2025 except for the adoption of the Amendments to MFRS 121, Lack of Exchangeability (Amendments to MFRS 121 The Effects of Changes in Foreign Exchange Rates) that are effective for financial statements beginning on 1 October 2025.

This Amendment had no impact on the consolidated financial statements of the Group as the Group was not exposed to any non-exchangeable currencies as at the reporting date.

A3. Seasonal and cyclical operations

The Group's plantation operations and farming operations are affected by seasonal crop production, weather conditions and fluctuations in commodity prices.

A4. Unusual items

There were no items affecting the assets, liabilities, equity, net income, or cash flows that are unusual because of their nature, size, or incidence.

A5. Material changes in estimates

There were no significant changes in the amounts of estimates reported in prior interim periods or prior financial years that have a material effect in the current interim period.

A6. Issuance and repayment of debt and equity securities

There were no issuances and repayments of debt securities, share buybacks, share cancellations or resale of treasury shares for the financial year to-date except for share buybacks of 1,480,600 shares in the Company from the open market. The average price paid for the shares repurchased was RM19.89 per share and the total consideration paid, including transaction costs, was RM29.52 million. The shares bought back were financed by internally generated funds and held as treasury shares.

A7. Dividends paid

	9 months ended 30 June	
	RM'000	RM'000
Dividends proposed in financial year ("FY") 2025, paid in FY 2026:		
Final 50 sen per share single tier	193,941	-
Dividends proposed in FY 2024, paid in FY 2025:		
Final 40 sen per share single tier	-	155,926
	193,941	155,926

Dividend was paid on the number of outstanding shares in issue and fully paid of 387,881,063 (2025: 389,815,263).

A8. Segment information

Segment information is presented in respect of the Group's reportable segments which are based on the Group's management and internal reporting structure.

a) Segment revenue and results

	Plantation RM'000	Manufacturing RM'000	Property Development RM'000	Investment Holding/ Others RM'000	Elimination RM'000	Consolidated RM'000
9 months ended 30 June 2026						
Revenue						
External revenue	2,281,827	17,847,560	88,861	253,095	-	20,471,343
Inter-segment revenue	2,436,772	91,845	-	431,905	(2,960,522)	-
Total revenue	4,718,599	17,939,405	88,861	685,000	(2,960,522)	20,471,343
Results						
Operating results	1,679,808	289,128	15,071	109,066	(26,346)	2,066,727
Finance costs	(9,917)	(144,856)	(1,987)	(230,246)	26,346	(360,660)
Share of results of associates	242	10,417	(446)	(167,994)	-	(157,781)
Share of results of joint ventures	-	3,500	-	(2,141)	-	1,359
Impairment loss on investment in an associate	-	-	-	(1,621,250)	-	(1,621,250)
Segment results	1,670,133	158,189	12,638	(1,912,565)	-	(71,605)
Loss before taxation						(71,605)
9 months ended 30 June 2025						
Revenue						
External revenue	2,739,623	16,071,151	150,374	281,031	-	19,242,179
Inter-segment revenue	1,927,586	81,413	-	481,783	(2,490,782)	-
Total revenue	4,667,209	16,152,564	150,374	762,814	(2,490,782)	19,242,179
Results						
Operating results	1,674,963	115,279	22,786	(68,228)	(26,891)	1,717,909
Finance costs	(7,353)	(136,577)	(2,625)	(265,237)	26,891	(384,901)
Share of results of associates	4,424	8,587	(55)	(63,994)	-	(51,038)
Share of results of joint ventures	-	4,931	-	(560)	-	4,371
Segment results	1,672,034	(7,780)	20,106	(398,019)	-	1,286,341
Profit before taxation						1,286,341

b) Segment assets

	Plantation RM'000	Manufacturing RM'000	Property Development RM'000	Investment Holding/ Others RM'000	Consolidated RM'000
At 30 June 2026					
Operating assets	10,248,199	14,500,253	3,119,754	2,922,156	30,790,362
Associates	20,886	79,035	32,619	1,179,087	1,311,627
Joint ventures	-	53,333	-	244,069	297,402
Segment assets	10,269,085	14,632,621	3,152,373	4,345,312	32,399,391
Tax assets					556,202
Total assets					32,955,593
At 30 September 2025					
Operating assets	11,014,442	13,655,424	3,021,327	2,393,097	30,084,290
Associates	23,644	109,828	14,685	1,996,411	2,144,568
Joint ventures	-	55,245	-	216,111	271,356
Segment assets	11,038,086	13,820,497	3,036,012	4,605,619	32,500,214
Tax assets					616,184
Total assets					33,116,398

c) Segment liabilities

	Plantation	Manufacturing	Property Development	Investment Holding/ Others	Consolidated
	RM'000	RM'000	RM'000	RM'000	RM'000
At 30 June 2026					
Segment liabilities	1,435,362	7,591,078	443,829	7,776,271	17,246,540
Tax liabilities					1,168,382
Dividend payable					192,440
Total liabilities					18,607,362
At 30 September 2025					
Segment liabilities	925,918	6,389,799	398,321	7,917,780	15,631,818
Tax liabilities					1,243,233
Total liabilities					16,875,051

A9. Material Event Subsequent to Reporting Date

There were no material events that arisen which have not been reflected in the interim report in the interval between the end of reporting period and the date of this report.

A10. Changes in composition of the Group

Save as disclosed below, there were no other changes in the composition of the Group arising from business combinations, acquisition or disposal of subsidiaries and long term investments, restructurings and discontinued operations during the current quarter under review.

On 1 April 2026, a subsidiary of the Group, Nura Sdn Bhd ("Nura") allotted 17,967,399 and 19,668,600 shares to Kuala Lumpur Kepong Berhad ("KLKB") and AarhusKarlshamn Invest AB, for a cash consideration of RM18.0 million and RM19.7 million respectively. Following the allotment of shares, the KLKB's effective shareholdings in Nura and its wholly-owned subsidiary, Nura Specialty Oils and Fats Sdn Bhd were diluted to 51%.

A11. Impairment of Investment in an Overseas Associate

As at 30 June 2026, the market value of the Group's investment in Synthomer plc ("Synthomer") amounted to RM190.1 million, which was significantly below its carrying amount of RM1,811.4 million, net of cumulative impairment losses of RM240.0 million recognised in prior financial years. The prolonged decline in the market value of the Group's investment, together with Synthomer's market capitalisation remaining below the Group's carrying amount, were considered indicators of impairment.

The impairment recognised during the period reflects management's reassessment of the recoverable amount of the investment following the sustained decline in Synthomer's market capitalisation and the slower-than-expected recovery in its earnings performance. While certain performance indicators showed improvement in earlier periods, the anticipated recovery was not sustained, and the overall improvement in performance and recovery in the investment's value progressed more slowly than previously anticipated.

Taken together with the prolonged gap between the market value and carrying amount of the investment, these developments indicated a deterioration in the value of the Group's investment in Synthomer and gave rise to an impairment indicator. Accordingly, the Group performed an impairment assessment and recognised an impairment loss of RM1,621.3 million during the current financial period, based on a recoverable amount of RM190.1 million determined using the higher of value in use and fair value less costs of disposal.

The Group will continue to monitor the performance of the investment and review the carrying value as necessary in line with prevailing market conditions.

A12. Significant Events

a) On 20 May 2026, a wholly-owned subsidiary of the Company, Whitmore Holdings Sdn Bhd ("WHSB") entered into three (3) unconditional Share Sale Agreements and one (1) conditional Share Sale Agreement (collectively, the "SSAs") with Chen Choy & Sons Realty Sdn Bhd and persons acting in concert ("PACs") for the acquisition of an aggregate of 274,878,169 ordinary shares in MKH Berhad ("MKH"), representing 47.7% equity interest in MKH for a total consideration of RM549,756,338 and 39,153,474 ordinary shares in MKH Oil Palm (East Kalimantan) Berhad ("MKHOP"), representing 3.9% equity interest in MKHOP for a total consideration of RM25,371,451.

Upon completion of the SSAs on 6 August 2026, together with approximately 3.2% equity interest in MKH acquired through open market purchases, the Company's equity interest in MKH increased to approximately 50.9%. As a consequence, the Company became obligated to extend a Mandatory General Offer ("MGO") for all remaining ordinary shares in MKH and MKHOP not already held by the Company and the PACs for a cash offer price of RM2.00 per MKH share and RM0.6626 per MKHOP share respectively. The MGO for MKH is expected to be completed in September 2026.

As the Company has obtained control of MKH through its 50.9% shareholding in MKH, MKH has become a subsidiary of the Company. Consequently, the Company also obtained control of MKHOP through MKH's 65.3% shareholding in MKHOP, together with the Company's direct 3.9% interest in MKHOP, resulting in an effective interest of approximately 69.2% in MKHOP. Accordingly, MKH and MKHOP will be consolidated as subsidiaries of the Company from 6 August 2026.

The acquisition represents an opportunity to broadening our Group's earnings base and operational scale; and creating potential value for our enlarged Group through synergistic initiatives in the property development and plantation sectors. The acquisition was funded by a combination of the Company's existing cash reserves and bank borrowings and will not have a material effect on the net assets, earnings and gearings of the Group for the financial year ending 30 September 2026.

b) On 12 June 2026, the Company announced that it had received and accepted in principle a non-binding letter of intent from TMK Chemical Bhd ("TMK") in respect of the proposed disposal of its wholly-owned subsidiary, Chemical Company of Malaysia Berhad ("CCM"), for an indicative consideration of RM920.0 million on a cash-free, debt-free basis. The indicative consideration is proposed to be satisfied through a combination of cash and new ordinary shares in TMK. The proposal remains subject to due diligence, execution of a definitive sale and purchase agreement, regulatory approvals and approval of the non-interested shareholders of the Company.

Based on the progress of the proposed transaction and management's assessment that the disposal is highly probable, the assets and liabilities of the CCM Group have been classified as a disposal group held for sale as at 30 June 2026 and presented separately in the statements of financial position in accordance with MFRS 5 *Non-current Assets Held for Sale and Discontinued Operations* . CCM Group continues to be consolidated by the Company as at the reporting date.

A12. Changes in contingent liabilities and contingent assets

There were no material changes in the contingent liabilities or contingent assets since the last annual financial statements for the year ended 30 September 2025.

A13. Capital commitments

At the end of the reporting period, the Group’s capital commitments were as follows:

	At 30 June 2026	At 30 September 2025
	RM’000	**RM’000**
Capital expenditure		
Approved and contracted	379,470	307,991
Approved but not contracted	657,154	980,440
	1,036,624	1,288,431
Joint venture		
Share of capital commitment of a joint venture	151,938	38,180

A14. Significant Related Party Transactions

The significant related party transactions set out below were carried out in the normal course of business and on terms and conditions not more materially different from those obtainable in transactions with unrelated parties.

	Cumulative Quarter 9 months ended 30 June	
	2026 RM'000	**2025 RM'000**
a) Transactions with associates and joint ventures:		
Sales of goods	330,850	302,134
Purchase of goods	1,403,470	1,602,788
Service charges paid	1,301	1,992
Research and development services paid	13,657	12,816
b) Transactions with companies in which certain Directors are common directors and/or have direct or deemed interest:		
Sales of goods		
Chlor-Al Chemical Pte Ltd	17,547	20,177
Siam Taiko Marketing Co Ltd	1,308	1,419
Taiko Acid Works Sdn Bhd	7,770	7,643
TMK Chemical Berhad	71,871	90,520
Storage tanks rental received		
TMK Chemical Berhad	2,099	1,874
Purchases of goods		
Borneo Taiko Clay Sdn Bhd	4,113	4,197
Bukit Katho Estate Sdn Bhd	7,443	7,591
Chlor-Al Chemical Pte Ltd	5,692	11,262
Kampar Rubber & Tin Co Sdn Bhd	9,847	9,945
Kekal & Deras Sdn Bhd	2,464	2,504
Malay Rubber Plantations (M) Sdn Bhd	14,659	13,865
PT Agro Makmur Abadi	70,640	84,265
PT Java Taiko Mineralindo	1,420	2,219
PT Safari Riau	33,382	37,257
Taiko Acid Works Sdn Bhd	1,555	2,115
Taiko Clay Marketing Sdn Bhd	5,818	4,439
Taiko Drum Industries Sdn Bhd	3,128	3,955
TMK Chemical Berhad	15,752	18,178
Management fees paid		
Farming Management Services Pty Ltd	2,416	2,399
Aircraft operating expenses and management services paid		
Smooth Route Sdn Bhd	2,543	4,029
SR Aviation Sdn Bhd	370	1,035
c) Transactions between subsidiaries and their non-controlling interests:		
Sales of goods		
Alami Commodities Sdn Bhd	150,556	28,249
Mitsui & Co Ltd	132,203	140,858
Mitsui & Co (Malaysia) Sdn Bhd	331,735	286,435
Mitsui & Co (USA) Inc	41,138	36,011
Purchases of goods		
PT Tanjung Sarana Lestari	579,045	670,724
Rental of land		
PT Perkebunan Nusantara I	26,342	26,914

B1. Detailed analysis of performance

3rd Quarter FY2026 vs 3rd Quarter FY2025

	Quarter Ended 30 June 2026 RM'000	Quarter Ended 30 June 2025 RM'000	Changes %
Revenue	7,243,365	6,608,905	9.6
Segment results:			
Plantation	665,842	626,233	6.3
Manufacturing	124,140	47,630	*
Property development	7,778	9,042	(14.0)
Investment holding/Others	(1,902,545)	(138,308)	N/M
(Loss)/Profit before taxation	(1,104,785)	544,597	N/M

* More than 100%
N/M - Not meaningful

The Group reported a pre-tax loss of RM1.10 billion for the current quarter (3Q2025: RM544.60 million pre-tax profit) after accounting for an impairment loss on investment in an overseas associate, Synthomer plc amounting to RM1.62 billion, which is a non-operational item. Excluding this non-operational impairment loss, the Group would have recorded a pre-tax profit of RM516.47 million on the back of higher revenue at RM7.24 billion (3Q2025: RM6.61 billion). Comments on the respective business segments are as follows:

Plantation's profit recorded a 6.3% increase in profit to RM665.84 million (3Q2025: RM626.23 million) mainly due to higher realised PK selling prices, coupled with increased sales volumes of CPO and PK. The segment's performance was further supported by a fair value gain of RM33.04 million (3Q2025: RM3.79 million gain) on valuation of unharvested fresh fruit bunches and a higher gain of RM73.16 million (3Q2025: RM7.70 million gain) from fair value changes on outstanding derivative contracts. However, the profitability was partially offset by a lower realised CPO selling price during the quarter.

Manufacturing segment's profit improved substantially to RM124.14 million (3Q2025: RM47.63 million profit) with revenue increased 15.0% to RM6.39 billion (3Q2025: RM5.56 billion) contributed by stronger profit contribution from the Oleochemical division and lower loss from the Non-oleochemical division. However, this was partially offset by a loss recorded by the Refineries division. Industrial Chemical sub-segment's profit was higher from higher caustic soda sale volume.

Property Development's profit fell 14.0% to RM7.78 million (3Q2025: RM9.04 million) on the back of lower revenue at RM35.01 million (3Q2025: RM66.60 million).

Included in **Investment Holdings/Others** were unrealised foreign currency exchange translation loss of RM10.01 million (3Q2025: RM59.48 million loss) on inter-company loans denominated in foreign currencies; a loss of RM19.82 million (3Q2025: RM17.73 million loss) from the Farming sector; a share of equity loss from its associate, Synthomer plc, amounting to RM167.94 million (3Q2025: RM494,000 loss) primarily attributable to non-operating charges incurred on impairment loss, amortisation of acquired intangibles as well as restructuring and site closure costs. In addition, the Group recognised an impairment loss of RM1.62 billion (3Q2025: nil) on investment in Synthomer in current quarter.

Todate 3rd Quarter FY2026 vs Todate 3rd Quarter FY2025

	Todate Ended 30 June 2026 RM'000	Todate Ended 30 June 2025 RM'000	Changes %
Revenue	20,471,343	19,242,179	6.4
Segment results:			
Plantation	1,670,133	1,672,034	(0.1)
Manufacturing	158,189	(7,780)	N/M
Property development	12,638	20,106	(37.1)
Investment holding/Others	(1,912,565)	(398,019)	N/M
(Loss)/Profit before taxation	(71,605)	1,286,341	N/M

N/M - Not meaningful

The Group reported a pre-tax loss of RM71.61 million for the current quarter (Todate 3Q2025: RM1.29 billion pre-tax profit) after accounting for an impairment loss on investment in an overseas associate, Synthomer plc amounting to RM1.62 billion, which is a non-operational in nature. Excluding this non-operational impairment loss, the Group would have recorded a pre-tax profit of RM1.55 billion on the back of higher 6.4% revenue at RM20.47 billion (Todate 3Q2025: RM19.24 billion). Comments on the respective business segments are as follows:

Plantation's profit remained in line at RM1.67 billion (Todate 3Q2025: RM1.67 billion) mainly supported by higher realised PK selling prices, coupled with increased sales volumes of CPO and PK, higher fair value gain of RM11.14 million (Todate 3Q2025: RM14.92 million loss) on unharvested fresh fruit bunches valuation and lower CPO production cost. However, the improvement in profit was partially offset by lower realised CPO selling price and a net loss of RM27.38 million (Todate 3Q2025: RM204,000 net gain) fair value changes on outstanding derivatives contracts.

Manufacturing segment reported a profit of RM158.19 million (Todate 3Q2025: RM7.78million loss) on the back of higher revenue of 11.1% at RM17.85 billion (Todate 3Q2025: RM16.07 billion). The improvement in profitability was primarily attributable to a stronger profit contribution from Oleochemical division and lower losses incurred by the Non-oleochemical division, and were partially offset by losses recorded by the Refineries division. The Industrial Chemical sub-segment delivered a stable performance, supported by higher sales volumes of caustic soda.

Property Development's profit fell 37.1% to RM12.64 million (Todate 3Q2025: RM20.11 million) on the back of lower revenue of RM88.86 million (Todate 3Q2025: RM150.37 million).

Included in Investment Holdings/Others were unrealised foreign currency exchange translation loss of RM41.42 million (Todate 3Q2025: RM136.99 million loss) on inter-company loans denominated in foreign currencies; higher surplus of RM129.42 million (Todate 3Q2025: RM9.19 million surplus) from sale of land and government acquisition; a surplus of RM7.27 million (Todate 3Q2025: nil) from disposal of an aircraft; and, a share of equity loss from its associate, Synthomer plc, amounting to RM167.94 million (Todate 3Q2025: RM63.81 million loss). In addition, the Group recognised an impairment loss of RM1.62 billion (Todate 3Q2025: nil) on investment in Synthomer in current quarter.

B2. Comparison of current quarter's results to the preceding quarter
3rd Quarter FY2026 vs 2nd Quarter FY2026

	Quarter Ended		
	30 June 2026 RM'000	31 March 2026 RM'000	Changes %
Revenue	7,243,365	6,717,122	7.8
Segment results:			
Plantation	665,842	363,692	83.1
Manufacturing	124,140	(25,074)	N/M
Property development	7,778	1,859	*
Investment holding/Others	(1,902,545)	93,662	N/M
(Loss)/Profit before taxation	(1,104,785)	434,139	N/M

* More than 100%
N/M - Not meaningful

The Group reported a pre-tax loss of RM1.10 billion for the current quarter (2Q2026: RM434.14 million pre-tax profit) after accounting for an impairment loss on investment in an overseas associate, Synthomer plc amounting to RM1.62 billion, which is a non-operational in nature. Excluding this non-operational impairment loss, the Group would have recorded a pre-tax profit of RM516.47 million on the back of higher revenue at RM7.24 billion (2Q2026: RM6.72 billion). Comments on the respective business segments are as follows:

Plantation's profit was 83.1% higher at RM665.84 million (2Q2026: RM363.69 million) mainly from higher realised CPO and PK selling price and sales volume coupled with reduced CPO production cost. The profit was further supported by fair value gain of RM33.04 million (2Q2026: RM24.89 million loss) on unharvested fresh fruit bunches valuation and higher net gain of RM73.16 million (2Q2026: RM121.46 million net loss) from fair value changes on outstanding derivative contracts.

Manufacturing segment recorded a profit of RM124.14 million (2Q2026: RM25.07 million loss) on the back of higher 8.8% revenue at RM6.39 billion (2Q2026: RM5.87 bilion). The turnaround in profitability was primarily attributable to stronger profit contributions from the Oleochemical division and reduced losses from the Non-oleochemical division, after offsetting the losses incurred by the Refineries division. Industrial Chemical sub-segment reported improved profitability, mainly driven by higher sales volume and stronger average selling prices of caustic soda.

Property Development's profit improved substantially to RM7.78 million (2Q2026: RM1.86 million) on the back of 36.4% higher revenue at RM35.01 million (2Q2026: RM25.68 million).

Included in **Investment Holdings/Others** were unrealised foreign currency exchange translation loss of RM10.01 million (2Q2026: RM2.68 million loss) on inter-company loans denominated in foreign currencies; a loss of RM19.82 million (2Q2026: RM40.70 million profit) from the Farming sector; and a surplus of RM1.90 million (2Q2026: RM126.32 million profit) from sale of land and government acquistions. Furthermore, the Group had accounted for a share of equity loss amounted to RM167.94 million (2Q2026: nil) and an impairment loss of RM1.62 billion (2Q2026: nil) on investment for Synthomer plc in current quarter. In the previous quarter, there was a surplus of RM7.27 million from disposal of an aircraft.

B3. Prospects

The Group reported a net loss attributable to equity holders of RM306.04 million for the nine months ended 30 June 2026 (Todate 3Q2025: RM398.41 million profit). The loss arose due to an impairment loss of RM1.62 billion recognised by our subsidiary, Kuala Lumpur Kepong Berhad ("KLK"), on the carrying value of its investment in its UK-listed associate, Synthomer plc. Excluding the recognition of the impairment loss and share of equity loss in Synthomer plc, the Group would have recorded a Profit after Taxation and Minority Interests ("PATAMI") of RM0.56 billion, supported by improved contributions from both the Plantation and Manufacturing segments. The impairment is accounting in nature and does not affect the Group's operating cash flows, liquidity position, debt servicing capability or dividend-paying capacity.

The Group's Plantation segment maintained a stable performance, reporting a pre-tax profit of RM1.67 billion for the nine months ended 30 June 2026, broadly in line with the previous year. Performance was supported by higher sales volumes and lower production costs. The segment is expected to continue delivering a strong performance, supported by healthy production levels and favourable palm product prices, although operating costs are expected to remain elevated.

The Group's Manufacturing segment recorded a return to profitability, reporting a pre-tax profit of RM158.19 million compared with a pre-tax loss of RM7.78 million in the corresponding period last year. The improvement was driven by stronger contributions from the Oleochemical division and lower losses from the Non-oleochemical division. Looking ahead, the Oleochemical division is expected to benefit from improving market conditions, while refinery and kernel crushing operations are likely to remain challenging amid industry overcapacity and margin pressure. The Industrial Chemical division continued to deliver a stable performance, supported by higher demand.

The Group's performance continues to be supported by the Plantation segment as the key earnings driver. Despite volatile macroeconomic conditions and geopolitical uncertainties, the Group remains cautiously optimistic of delivering a favourable performance for the rest of FY2026.

B4. Variance of actual profit from forecast profit

The Group did not issue any forecast profit or profit guarantee during the current financial year to-date.

B5. Taxation

	Individual Quarter		**Cumulative Quarter**	
	3 months ended 30 June		**9 months ended 30 June**	
	2026 RM'000	**2025 RM'000**	**2026 RM'000**	**2025 RM'000**
Current tax expenses				
Malaysian taxation	73,566	73,011	198,939	191,622
Overseas taxation	115,317	85,370	287,333	265,731
	188,883	158,381	486,272	457,353
(Over)/Under provision of taxation in respect of previous years				
Malaysian taxation	(8,861)	(5,463)	(8,918)	(6,197)
Overseas taxation	300	644	10,679	6,747
	(8,561)	(4,819)	1,761	550
Deferred tax				
Origination and reversal of temporary differences	10,448	(1,705)	(25,277)	(40,045)
Over provision in respect of previous year	(1,231)	(7,583)	(3,826)	(2,234)
	9,217	(9,288)	(29,103)	(42,279)
	189,539	144,274	458,930	415,624

Reconciliation of effective taxation

	Individual Quarter		Cumulative Quarter	
	3 months ended 30 June		9 months ended 30 June	
	2026 RM'000	2025 RM'000	2026 RM'000	2025 RM'000
(Loss)/Profit before taxation	(1,104,785)	544,597	(71,605)	1,286,341
Taxation at Malaysia income tax rate of 24% (FY2025: 24%)	(265,148)	130,703	(17,185)	308,722
Effect of different tax rates in foreign jurisdiction	(7,941)	(8,480)	(14,927)	(18,105)
Withholding tax on foreign dividend and interest income	13,652	6,761	40,178	37,568
Expenses not deductible for tax purposes	420,255	36,461	467,885	88,741
Tax exempt and non-taxable income	(13,123)	(24,152)	(63,972)	(53,539)
Tax incentives	(14,236)	5,348	(23,668)	(9,180)
Deferred tax assets not recognised during the period	12,547	3,485	31,138	36,609
Reversal/(Utilisation) of previously unrecognised tax losses and unabsorbed capital allowances	5,247	3,990	(6,397)	(3,529)
Tax effect on associates' and joint ventures' results	38,048	88	37,604	11,200
(Over)/Under provision of tax expense in respect of previous years	(8,561)	(4,819)	1,761	550
Over provision of deferred tax in respect of previous years	(1,231)	(7,583)	(3,826)	(2,234)
Tax on remittance of foreign-sourced income	9,427	2,428	9,427	18,408
Others	603	44	912	413
Tax expense	189,539	144,274	458,930	415,624

B6. Status of corporate proposals

There were no corporate proposals announced.

B7. Group borrowings

As at the end of the reporting period, the Group's borrowings were as follows:

	At 30 June 2026								
	Long Term			Short Term			Total Borrowings		
	Foreign Denomination		RM Denomination	Foreign Denomination		RM Denomination	Foreign Denomination		RM Denomination
		'000	RM'000		'000	RM'000		'000	RM'000
Unsecured									
Bank overdraft		-	-	Euro	17,226	80,370	Euro	17,226	80,370
		-	-	CHF	251	1,269	CHF	251	1,269
Revolving credit		-	-	Euro	148,000	690,378	Euro	148,000	690,378
		-	-	USD	17,573	71,786	USD	17,573	71,786
		-	-	GBP	41,700	225,918	GBP	41,700	225,918
		-	-	AUD	26,000	73,492	AUD	26,000	73,492
		-	-	Rp	4,033,000,000	921,542	Rp	4,033,000,000	921,542
		-	-		-	445,400		-	445,400
Trade financing		-	-	USD	62,772	256,421	USD	62,772	256,421
		-	-	Euro	98,477	459,462	Euro	98,477	459,462
		-	-	RMB	642,454	386,757	RMB	642,454	386,757
		-	-	Rp	96,344,610	22,015	Rp	96,344,610	22,015
		-	-		-	1,203,447		-	1,203,447
Term loans	Euro	1,324	6,176	Euro	144	673	Euro	1,468	6,849
	AUD	867	2,451	AUD	4,842	13,687	AUD	5,709	16,138
		-	1,777,957		-	138,000		-	1,915,957
Export credit refinancing		-	-		-	4,844		-	4,844
Banker's acceptance		-	-	USD	6,000	24,510	USD	6,000	24,510
		-	-		-	962,306		-	962,306
Islamic medium term notes		-	5,150,000		-	-		-	5,150,000
Total		-	6,936,584		-	5,982,277		-	12,918,861

	At 30 June 2025								
	Long Term			Short Term			Total Borrowings		
	Foreign Denomination		RM Denomination	Foreign Denomination		RM Denomination	Foreign Denomination		RM Denomination
		'000	RM'000		'000	RM'000		'000	RM'000
Secured									
Term Loans	Euro	340	1,688	Euro	3,113	15,455	Euro	3,453	17,143
Unsecured									
Bank overdraft		-	-	Euro	4,462	22,153	Euro	4,462	22,153
Revolving credit		-	-	Euro	103,000	511,441	Euro	103,000	511,441
	USD	1,260	5,305	USD	42,093	177,291	USD	43,353	182,596
		-	-	GBP	51,000	295,045	GBP	51,000	295,045
		-	-	AUD	27,000	74,844	AUD	27,000	74,844
		-	-		-	142,000		-	142,000
Trade financing		-	-	USD	80,464	338,916	USD	80,464	338,916
		-	-	Euro	86,866	431,280	Euro	86,866	431,280
		-	-	Rp	316,313,682	82,052	Rp	316,313,682	82,052
		-	-	RMB	421,598	247,899	RMB	421,598	247,899
		-	-		-	1,441,829		-	1,441,829
Term loans	Euro	2,295	11,393	Euro	30,247	150,172	Euro	32,542	161,565
		-	-	AUD	2,918	8,089	AUD	2,918	8,089
		-	1,917,336		-	137,328		-	2,054,664
Banker's acceptance		-	-	USD	14,234	60,272	USD	14,234	60,272
		-	-		-	553,360		-	553,360
Islamic medium term notes		-	4,500,000		-	1,600,000		-	6,100,000
Total		-	6,435,722		-	6,289,426		-	12,725,148

	At 30 June	
Exchange Rates Applied	2026	2025
USD / RM	4.0850	4.2120
Euro / RM	4.6657	4.9649
Rp1,000/RM	0.2285	0.2594
RMB / RM	0.6020	0.5880
GBP / RM	5.4177	5.7852
AUD / RM	2.8266	2.7720
CHF / RM	5.0535	5.3112

B8. Derivative financial instruments

The Group has entered into forward foreign exchange contracts as hedges for committed sales and purchases denominated in foreign currencies. The hedging of the foreign currencies is to minimise the exposure of the Group to fluctuations in foreign exchange on receipts and payments.

The commodity future contracts are entered into with the objective of managing and hedging the Group's exposure to the adverse price movements in the vegetable oil commodities.

The interest rate swap contracts are entered into to convert floating rate liabilities to fixed rate liabilities to reduce the Group's exposure from adverse fluctuations in interest rates on underlying debt instruments.

The commodity swap contracts are entered into with the objective of managing and hedging the Group's exposure to the adverse price movement in the methane gas futures.

As at 30 June 2026, the values and maturity analysis of the outstanding derivatives of the Group are as follows:

	Contract / Notional value Net long/(short)	Fair value Net gains/(losses)
	RM'000	RM'000
a) Forward foreign exchange contracts:		
- Less than 1 year	(2,890,373)	(57,330)
b) Commodity futures contracts:		
- Less than 1 year	(918,959)	(8,658)
c) Interest rate swap contracts:		
- Less than 1 year	673	26
- 1 year to 3 years	4,118	203
- more than 3 years	2,059	102

Derivative financial instruments are recognised at fair value on contract dates and are subsequently re-measured at fair value through profit or loss. The resulting gain or loss from the re-measurement is recognised in profit or loss.

For the period ended 30 June 2026, there have been no significant changes to the Group's exposure to credit risk, market risk and liquidity risk from the previous financial year. Since the previous financial year, there have been no changes to the Group's risk management objectives, policies and processes.

B9. Fair value changes of financial liabilities

The Group does not have any financial liabilities which are measured at fair value through profit or loss except for derivative financial instruments.

B10. Material Litigation

On 3 July 2026, the Group's subsidiary, PT Perindustrian Sawit Synergi ("PT PSS") received a notice from the Badan Arbitrase Nasional Indonesia on the formation of the panel of arbitrators. The arbitral hearing between PT PSS and PT Pertagas Niaga 9 ("PT GN") commenced on 10 July 2026.

The arbitration arose from a dispute relating to the termination of the Gas Supply agreement entered into between the PT GN and PT PSS ("GSA").

PT GN is seeking the following awards from the arbitration:

(a) compensation of approximately USD39.0 million (equivalent to approximately RM159.3 million, after deducting the Bank Guarantee) in respect of the take-or-pay obligation for the remaining period of GSA; and

(b) an order or declaration that the drawdown of PT PSS's bank guarantee amounting to USD2.8 million (equivalent to approximately RM11.4 million) by PT GN is valid.

PT PSS is defending the claim and has filed a counterclaim against PT GN for breach of the terms in the GSA arising from its failure to provide continuous supply to PT PSS. The counterclaim is seeking:

(i) reasonable damages with an initial quantification to be approximately RM55.0 million, with such damages to be assessed for PT GN's breach of the GSA; and

(ii) an order or declaration that the drawdown of the Bank Guarantee is in breach and invalid, and refund of the sum drawn under the Bank Guarantee.

PT PSS has obtained legal opinion in relation to PT GN's claim and has appointed a legal firm in Indonesia to represent PT PSS in this matter and to take all necessary steps to commence arbitration, including filing of counterclaim against PT GN.

Based on legal advice received, the Board is of the view that PT GN's alleged claims are without merit. Accordingly, PT PSS is vigorously defending its position at the arbitration proceeding.

The Board is of the opinion that the arbitration proceeding is not expected to have any material financial and operational impact to the Group.

None of the Directors, major shareholders of the Company, or persons connected to them has any interest, direct or indirect, in the arbitration proceeding.

B11. Dividend

a) The Directors do not recommend the payment of any dividend for the quarter ended 30 June 2026.

An interim single tier dividend of 20 sen per share (2025: 20 sen) was declared by the directors on 18 May 2026 and was paid on 30 July 2026.

b) Total dividend for the current financial year to-date is single tier dividend of 20 sen per share (2025: 20 sen).

B12. (Loss)/Earnings Per Share

Basic (loss)/earnings per share

The (loss)/earnings per share is calculated by dividing the net profit for the period attributable to equity holders of the Company by the weighted average number of shares of the Company in issue during the period.

	Individual Quarter 3 months ended 30 June		Cumulative Quarter 9 months ended 30 June	
	2026	**2025**	**2026**	**2025**
Net (loss)/profit for the period attributable to equity holders of the Company (RM'000)	(653,167)	182,924	(306,042)	398,407
Weighted average number of shares ('000)	387,921	389,892	387,921	389,892
(Loss)/Earning per share (sen)	(168.4)	46.9	(78.9)	102.2

B13. Audit report of preceding annual financial statements

The auditors' report on the financial statements for the year ended 30 September 2025 was not subject to any qualifications.

B14. Condensed Consolidated Statement of Profit or Loss

Profit before taxation for the period is arrived at after charging/(crediting) the following items:

	Individual Quarter 3 months ended 30 June		Cumulative Quarter 9 months ended 30 June	
	2026 RM'000	**2025 RM'000**	**2026 RM'000**	**2025 RM'000**
Interest income	(19,677)	(19,993)	(52,714)	(61,093)
Dividend income	(1,747)	(33,731)	(18,692)	(53,591)
Other income	(25,064)	(24,392)	(100,432)	(81,753)
Interest expense	120,382	129,368	360,660	384,901
Depreciation and amortisation	261,437	277,093	796,786	828,247
Provision/(Write-back) for and write-off of receivables	8,147	(2,293)	10,877	27
Provision for and write-off of inventories	12,182	26,118	16,625	25,385
Surplus on disposal of land	(1,990)	(3,395)	(128,838)	(5,736)
Deficit/(Surplus) arising from government acquisition of land	87	(312)	(577)	(3,456)
Foreign exchange loss	20,550	113,817	(28,699)	123,394
(Gain)/Loss on derivatives	(28,639)	(130,848)	82,469	119,719
Exceptional items	-	-	-	-

By Order of the Board

JARROD QUAH SWEE JIN
CHIEW CINDY
Company Secretaries

24 August 2026